

A photograph of two women sitting outdoors on a wooden bench. The woman on the left has long brown hair and is wearing a black long-sleeved shirt. The woman on the right is wearing a brown hijab and a black long-sleeved shirt. They are both looking at a silver laptop on the bench. The woman on the left is gesturing with her hands while speaking. The background shows green plants and a blue metal fence. A large blue circular graphic is overlaid on the bottom left of the image.

Human Rights and Labour Rights Statement

2025

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Respecting human rights and labour rights

At Achmea, our purpose is sustainable living, together. We strive for a sustainable and inclusive society in which we enjoy living together and no one feels left out. This means that we respect human and labour rights, promote equal opportunities and increase inclusiveness. The Achmea Human Rights and Labour Rights Statement reflects our commitment. It sets out our approach to human rights and labour rights in our various roles: as employer, financial services provider, business partner, financier and investor, and as corporate citizen.

Our commitment to human rights and labour rights

Respect for human rights reflects the belief that all people are entitled to basic rights and freedoms, regardless of their nationality, age, race, ethnicity, gender, language, sexuality, religion, political or other opinion. Achmea is committed to respect:

- Human rights as set out in the International Bill of Human Rights, consisting of the Universal Declaration of Human Rights (UDHR) and the main instruments through which it has been codified: the International Covenant on Civil and Political Rights (ICCPR) and the International Covenant on Economic, Social and Cultural Rights (ICESCR);
- Labour rights as set out in the ILO core conventions of the Declaration on Fundamental Principles and Rights at Work, including the rights of workers in its business relationships.

Our policies and processes are in accordance with the OECD Guidelines for Multinational Enterprises (hereinafter the 'OECD Guidelines') and the UN Guiding Principles on Business and Human Rights (hereinafter the 'UNGPs'). Achmea is a signatory of the UN Global Compact, the Principles for Responsible Investment (PRI),



the Principles for Responsible Banking (PRB) and the Principles for Sustainable Insurance (PSI).

Our human rights and labour rights approach

Achmea's approach to human rights is guided by the UNGP's that are based on the 'Protect, Respect, Remedy Framework'. These principles provide a global standard for preventing and addressing the risk of adverse human rights impacts linked to business activity.

Achmea's approach to labour rights is guided by the core conventions as set out in the ILO Declaration on Fundamental Principles and Rights at Work, including the rights of workers in its business relationships. In all our roles we promote the provision of a living wage as an essential aspect of decent work to ensure all workers, families and communities can live in dignity.

Identification of human rights and labour rights risks

In order to meet our responsibility, Achmea seeks to avoid causing or contributing to adverse human rights and labour rights impacts in areas which we can directly influence through our management control and address such impacts if they occur. We also seek ways to identify, prevent or mitigate adverse human rights and labour rights impacts that are linked to our business operations, investments or products and services by a business relationship even if we do not contribute to those impacts ourselves. By carefully analysing our business activities, customers, partners and suppliers, we identify the areas with the most risks. This means that we identify the most salient human and labour rights issues that have the most severe negative impact on people through our company's activities or business relationships. We conduct due

diligence to identify actual and potential adverse human and labour rights related to our business operations, products and services of our business relations and our financing and investments. If adverse impacts occur and have been verified, we provide for or co-operate in the remediation of those impacts where we identify that we have caused or contributed to these impacts.

Reference to other Achmea policies

The basis of our approach to human and labour rights is embedded in our vision Sustainable Living Together which provides guidance on how we do business and act as a good corporate citizen. For us, this starts with integrity. This is clearly expressed in Achmea's Code of Conduct. We also carry out a pre-employment screening (PES) when hiring new employees. Successively, in The Netherlands, each employee has to pledge to the mandatory oath of integrity. By taking this oath or solemn affirmation, employees promise they will comply with laws, regulations and codes of conduct. Our approach is further supported by more specific policies as referred to in this document, that support our day-to-day operations and describe our ongoing due diligence processes. Through these policies and standards and related due diligence, Achmea seeks to implement its responsibility to respect human and labour rights in its role as employer, financial services provider, business partner, investor and corporate citizen on which we will further elaborate in the next paragraphs.

Respecting human and labour rights as an employer

In our role as an employer, Achmea considers human and labour rights fundamental for our workforce. These rights include the right to freedom of association and collective bargaining, as well as freedom from discrimination. We do not accept any form of discrimination on the basis of gender, age, race, ethnicity, sexuality (including LGBTQIA+),

religion, physical ability, political opinion, national or social origin. Our commitment to non-discrimination includes recruitment, job assignment, remuneration, training and benefits. Achmea will also not tolerate the use of child or forced labour, (modern) slavery or human trafficking in any of its operations under its direct control or in its value chain.

We behave as a fair employer that respects human and labour rights, is dedicated to promoting decent work and provides an adequate living wage that is sufficient to afford a decent standard of living for our employees and their families. We offer equal opportunities for all workers, are committed to equal remuneration and we encourage diversity and inclusion. Achmea signed the Diversity Charter of Diversity at Work. Diversity at work is a project of the Dutch Social-Economic Council aimed at stimulating diversity and inclusion at the workplace including the promotion of equal treatment. We strive for a workforce that is a reflection of society. This includes people from different cultural backgrounds, with disabilities and LGBTQIA+ people. We believe that diversity and inclusion contribute to more creativity, faster innovation and better service to customers. We can only realise our ambitions if all our employees are being seen, heard, respected and feel a valued member of our organisation. We do our utmost to make that happen. We continuously work on raising awareness by regularly communicating internally and externally about diversity, role models and by organising events. Also we offer trainings to increase awareness on diversity and inclusion, and to address and prevent any prejudices related to these topics within our organisation.

Achmea strives for a good gender balance at all levels, including senior management, the Executive Board and the Supervisory Board. We aim for a minimum of 40% women and a minimum of 40% men at every level, including board and management levels,



latest by 2030. We report on the development of the number of women and men in each management layer. Achmea also has a mentorship programme to advance women in senior management positions. In addition, our inclusion policy is aimed at hiring more employees with a distance to the labour market and employees with a non- Western migration background. Achmea also supports work experience programmes for refugees, such as [Refugee Talent Hub](#) and [Newbees](#). Furthermore, we offer trainee- and talentships to attract young people and we have a specific pool for employees above the age of 60 that offers them work security. We invest in the employability of all our employees among others, by offering an unlimited training budget for all our employees and temporary staff employed for more than three months.

Achmea has a [collective labour agreement](#) in place. Discussions on terms and conditions of employment take place during regular meetings with trade unions. The collective labour agreement states that employees at Achmea are paid equally regardless of gender, sexual orientation or religious background.

The well-being of employees is also important to us. Employees can perform their best work if they are physically, mentally and financially fit. Achmea provides a safe and healthy workplace, by providing several measures such as care leave, arrangements for family care, options to work from home and flexible working hours. These measures all can be found in our Collective Labour Agreement. In addition, we offer employees a free health check, company doctor, physical therapist, psychologist, dietician and work/life coach. Furthermore we respect the ILO Maternity Protection Convention among others by offering paid maternity leave of 16 weeks and adjusted working hours. Every year we identify and evaluate the risks associated with the working conditions and psychosocial workload of our employees. We pay attention to financial well-being,

for example, by offering budget coaching to our Dutch employees. Employees can also turn to a social provision fund (Dutch: Sociaal Voorzieningsfonds Achmea) for a loan or donation, if they are confronted with financial difficulties resulting from unforeseen circumstances, such as a divorce or the death of a partner. This fund is a financial safety net for Achmea employees.

Respecting human rights and labour rights as a financial services provider

Insurance is an essential instrument for reducing poverty and promoting social inclusion. Based on the principles of solidarity it aims to provide income security at every stage of life, protection from financial loss and access to affordable healthcare. Achmea offers health insurance, disability insurance, absenteeism insurance, life and pension insurance. We strive that our products and services are available, adequate, affordable and accessible. Access to healthcare is an important human right. Achmea offers basic health insurance for almost 5 million people in the Netherlands. We also support employers with services that support them with employability and that contribute to the health and wellbeing of their employees. For example, through our Healthier Living Platform employees of our business clients will find online coaching, personal advice from a dietician, lifestyle tips, and support for family care, among other things. Access to justice is also an important human right. Legal aid such as the provision of legal advice, assistance and/or representation is crucial to ensure access to justice. Achmea offers accessible and affordable legal advice through [‘legal guard’](#) and a legal expenses insurance.

Customer Due Diligence approach

Achmea has a responsibility to prevent financial crime, including money laundering and the funding of terrorism and criminal activities. These activities can have an adverse effect on the communities in which they occur. In order to prevent the risks of violation of sanctions laws, money laundering and terrorist financing, Achmea conducts a due diligence when entering into a business agreement or performing a transaction with a client. Our due diligence approach reflects international laws, regulations and industry standards. It is detailed in Achmea's Integrity & Fraud Policy and Customer Due Diligence Policy which clearly outlines roles and responsibilities and governance structures in relation to combatting financial economic crime. The Customer Due Diligence Policy also includes principles on High-Risk Country exposure. Achmea has identified business reasons for not participating in transactions involving individuals and entities in certain specified countries. Achmea companies may not enter into new relationships with customers from these countries and have processes in place to discontinue any existing relationships or positions involving these countries. For more information also see our [risk framework for managing integrity](#).

Protecting data and privacy of our customers

We strive to deliver an excellent customer experience. New technologies and digitalisation enable us to become more relevant in the lives of our customers, with personalised offerings, based on individual customer profiles. Apart from the benefits that these developments bring, customers want their personal information to be safe. Achmea respects, and is committed to protect, customer data. We have (IT-)security policies and measures in place to protect customer data. Achmea has a Privacy Policy that describes how we process and protect customer data in compliance with applicable data protection laws. Achmea's public [Privacy Statement](#) can be found on our website.

We handle the data entrusted to us carefully and transparently. We aim to use data in an ethically-sound manner, so our customers can conduct their business safely and securely. Achmea has an Ethical Framework which describes the basic principles for the responsible use of artificial intelligence in core processes, such as acceptance policy, setting premiums, fraud policy and claims handling. The aim of this framework is to prevent any form of discrimination, exclusion and unfair treatment of our customers. The framework is not limited to artificial intelligence but applies to all modern, data-driven decision-making that affects customer trust. The framework is based on the Ethics guidelines for trustworthy AI of the High- Level Expert Group on Artificial Intelligence of the EU.

Responsible marketing practices

Achmea aims to provide responsible products and services, with accurate, complete and understandable information. Marketing communications shall also respect human dignity and not incite or condone any form of discrimination, including that based upon ethnic or national origin, religion, gender, age, disability or sexual orientation. Achmea conducts a periodic evaluation of products against its Product Approval and Review Process (PARP) policy. Products may not be marketed or distributed without careful assessment of the risks and careful assessment of other relevant aspects, including the duty of care to the customer. The PARP policy includes:

- Carrying out a risk assessment of products and services;
- Monitoring the social and environmental impact and risks of products and services;
- Ensure that each product contains information about possible risks.

We also strive to be as accessible as possible in our marketing and communications. That means that:

- we strive to communicate our products and services in an easy, transparent and straightforward way;
- we use a language that is accessible, easy to understand, avoids complex words, acronyms, jargon and abbreviations as far as possible. Achmea developed the Trusted Communication standard as a guideline for all marketing and communications. Among others this standard requires to write at the B1 level according to the Common European Framework of Reference for Languages (CEFR). All employees of the Dutch entities are trained to use this standard and shall follow the Trusted Communication e-learning and repeat this training every 3 years;
- our websites are created to ensure that everyone has easy and equal access to our content. To ensure that our websites are accessible and inclusive for everyone entities must comply with minimum level AA of the international accessibility standard Web Content Accessibility Guidelines (WCAG).

Respecting human rights and labour rights as a business partner

For many of our business partners, we are a relevant client and we aim to work together in a mutually beneficial way. Our procurement categories cover amongst others IT, professional services and facility management. By encouraging suppliers to share our standards and work towards continuous improvement, we ensure we can drive different sustainability aspects through our supply chain. We expect our business partners to comply with human and labour rights legislation and that they are not directly or indirectly involved in structural and severe violations of international human and labour rights standards. We also expect our business partners to:



- offer their employees equal rights and opportunities without discriminating by race, gender, origin, social status, age, religion, political views, sexual orientation or health.
- apply working hours that are in accordance with existing laws and regulations. If no laws or regulations exist, the ILO's international standards regarding working hours apply.
- ensure safe working conditions, protect employees' physical integrity and health and promote personal development and training.
- base remuneration on equal pay for equal work and reduce the gender pay gap.
- pay their employees enough to ensure a reasonable standard of living (living wage).
- do not exploit employees or use forced and child labour.

Our Code of Conduct for suppliers sets out our approach to address human and labour rights issues related to our purchasing decisions and our supply chain. Achmea conducts due diligence when entering into a business agreement or performing a transaction with suppliers (including outsourcing). With the use of EcoVadis, an international sustainability rating platform for suppliers, we gain insight into the sustainability performance, including labour and human rights, of our suppliers. We can monitor their performance and have a targeted discussion about it. By 2025 we aim to have a rating for 80% of our high-impact suppliers.

Respecting human rights and labour rights as an investor

Our Socially Responsible Investment Policy describes our approach to sustainability related to our investments. This includes focused theme policies on human rights and labour rights and our Exclusions Policy. We incorporate environmental, social and governance (ESG) considerations into our investment processes and engage with companies on human and labour rights issues. The implementation of the SRI Policy

is supported by more detailed guidelines on Voting and Engagement. All the aforementioned policies and guidelines can be found on our [website](#).

Exclusion policy regarding human and labour rights

Achmea does not invest in companies that structurally or to a major extent breach the principles of the United Nations' Global Compact (principles on human and labour rights, environment and anti-corruption). We also do not invest in countries or state-controlled companies where human rights are seriously violated on a structural basis based on the IUTC, Freedom House and/or Transparency International Index or that are subjected to international sanctions.

Our exclusion list is available on our corporate website.

Due diligence approach to human and labour rights in our investment process

Achmea makes an appropriate, careful assessment of the risks related to companies in which it invests. In particular, it is examined whether these companies adhere to socially responsible business conduct including human and labour rights. When companies in our investment portfolio are linked to (potential) negative human and labour rights impacts, we use our influence to prevent and/or mitigate these negative impacts and, if necessary, to enable remedial measures and/or compensation. Our [due diligence process](#) can be found on our website.

Respecting human rights and labour rights as a corporate citizen

We recognise our responsibility to contribute to the economic and social development of the communities we are part of. Together with our partners Achmea wants to help

solve major social issues in four domains: health, mobility, living & working and income. We do this as a financial services provider, as an investor and a mortgage provider. But also, via our own operations and indirectly as a taxpayer. Achmea supports several foundations that contribute to improving quality of care and people's lives. We also invest in social engagement: supporting and protecting those people who need it. To this end, we support two foundations that were set up by Achmea but operate independently: the Achmea Foundation and Stichting Achmea Slachtoffer en Samenleving (SASS).

Achmea Foundation

The Achmea Foundation was created based on the conviction that everyone should be able to participate fully in society. The Foundation supports projects that contribute to an inclusive society with a focus on the most vulnerable people in the Netherlands and in the poorest countries in Africa via 4 programmes:

The Achmea Foundation Impact Fund invests in initiatives in agriculture, healthcare and financial services with a focus on Africa.

- ImpactPlus is an initiative to assist social entrepreneurs in making their organisation more professional and expanding their social impact. Participants receive guidance from experts, personal coaching and access to an extensive network.
- Through expert volunteer assignments Achmea employees offer knowledge and expertise for social projects of the Foundation in Africa.
- The Achmea Foundation facilitates a platform through which employees can sign up for volunteer work or organise a social team outing.

Every year, Achmea makes 0.5 percent of its net profit available to Achmea Foundation. See for more information the website of the [Achmea Foundation](#).

Stichting Achmea Slachtoffer en Samenleving (SASS)

The SASS foundation funds projects aimed at improving the position of victims in society. SASS focuses on victims of domestic violence, sexual violence and online crime. The foundation also devotes attention to victims of serious traffic accidents and victims of medical errors. SASS particularly targets vulnerable groups who can benefit from boosting their resilience. These projects contain three major areas for attention for victims: resilience and empowerment of victims, a focus on restoring ties and confidence and remedy or rehabilitation. See for more information: www.sass.nl

Stakeholder dialogue and advocacy

We are committed to being as open and transparent as possible about the way we do business. We communicate proactively with stakeholders and offer different channels for them to engage with us. We seek to understand their perspective on our products and services, our business performance, our role in society and other topics. This input is used in both defining our strategy and our decision-making processes, and tells us how we can best align the interests of our businesses with the needs and expectations of our stakeholders and society.

We maintain contacts with many different stakeholders, such as our employees, customers, shareholders, capital providers, social organisations, interest groups and supervisory authorities in different ways. There are contacts with customers via customer councils, customer panels and the Vereniging Achmea. The Vereniging Achmea is the association for all our customers and our largest shareholder. We also organise round-tables and hold surveys regularly. Employees are continually consulted via work and team meetings and regular contact with managers. An annual Employee Engagement Survey is also held. There are regular meetings between the Executive

Board and Achmea's Central Works Council.

Social themes are also discussed with external experts from the scientific community, business community and non-governmental organisations (NGO's). We talk to our business relations during bilateral business meetings. In addition, via the Achmea initiative 'The Chamber' (Dutch: 'De Kamer') we conduct ongoing dialogue on social themes with the board members of our corporate clients. Furthermore, we engage with stakeholders via the membership of various international (network) organisations. For more information on the initiatives that we support and memberships, please refer to our [website](#).

Complaints mechanisms

Having complaints mechanisms in place for employees, customers, business partners and other stakeholders related to human rights and labour rights, is key for effective remediation.

Achmea has a procedure for dealing with complaints in case of legitimate concerns regarding potential or actual adverse impacts that it is connected to, including in the value chain. The scope of the complaint procedures also covers financed and insured activities and includes human rights, labour rights and environmental impacts. This possibility is granted, but not limited, to:

- persons, organisations or communities who are affected or have reasonable grounds to believe that they might be affected by an adverse impact;
- trade unions and other workers' representatives representing individuals including workers working in the value chain concerned;
- civil society organisations active in the area concerned.



In the event of undesirable behaviour such as (sexual) harassment, discrimination, aggression and violence or bullying employees can turn to an internal or external confidential counsellor. An employee can also submit a complaint to a special committee for undesirable behaviour. Our **protocol for undesirable behaviour** describes the process and for what purpose an employee can submit a complaint to the committee for undesirable behaviour. There will be no adverse consequences for the employee submitting the complaint. Employees and employees of business partners can also raise concerns anonymously outside the normal reporting channels, through Achmea's **Whistleblower Policy**. An authorized Whistleblower Reporting Officer will handle the issue confidentially. We also have procedures in the case of aggression from customers against employees.

Our complaints procedures are based on fair conduct and promote stakeholder trust. Achmea ensures that complaints procedures are known, accessible and clearly explains its process for managing complaints (including set timeframes). Information shall be treated confidentially and with respect to the rights of privacy and data protection. Achmea shall also facilitate that complaints can be submitted through legitimate representation. Complaints can be submitted through different channels such as the websites of our brands, by mail or phone. Questions and complaints about sustainability aspects, including human rights, labour rights and environmental issues that do not relate to a specific product or service, can also be addressed to the Achmea Sustainability Department (sustainability@achmea.nl).

The outcomes achieved from the complaints procedures shall accord with internationally recognised human rights. Furthermore individuals or organisations that use the complaints procedures shall be protected against the retaliation. Achmea shall,

wherever possible or applicable, cooperate in good faith with Statebased non-judicial and judicial grievance mechanisms. These mechanisms are not directly tied to government institutions and can be operated by industry associations, non-governmental entities or other collaborative initiatives. In case of a difference of opinion between Achmea and any stakeholder regarding our business conduct or if a stakeholder believes that Achmea is not adhering to the OECD Guidelines for Responsible Business Conduct a case can also be submitted to the **National Contact Point for Responsible Business Conduct** for mediation and resolution. Achmea shall periodically evaluate effectiveness of the complaints procedures.

Monitoring of our performance, governance and disclosure

The Executive Board is responsible for Achmea's strategy and policy, including human and labour rights issues. The Executive Board is involved in sustainability as it relates to their respective areas of responsibility. The Supervisory Board supervises this. On a daily basis, responsibility for delivering on our commitments to human rights and labour right are embedded into our existing organisational structure.

We monitor the effectiveness of our approach to human rights in various ways, including a periodic review of our adherence to our policies and standards, and ongoing dialogue with stakeholders. Achmea also has an Ethics Committee, which discusses ethical issues. And we participate in initiatives to further improve our approach and deepen our understanding of human rights issues. We communicate and report on our approach to human and labour rights, together with the key issues raised and actions taken, in our annual report. Our disclosures are reviewed as part of the assurance of our integrated annual reporting. We also publish a separate annual Socially Responsible Investment Report which covers our approach to huabour rights for our investments.

Approval

The Achmea Executive Board has approved this statement and is responsible for the ongoing development of this statement and Achmea's overall commitment to respect human and labour rights. This statement will be reviewed periodically, and revised if necessary, to continue to ensure its relevance in the course of time.

Zeist, August 2025

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